UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

		FORM 8-K	
		CURRENT REPORT	-
		o Section 13 or 15(d) of the Securities Exchange te of Report (Date of earliest event reported): February 26	
		Joby Aviation, Inc. (Exact name of registrant as specified in its charter)	
	Delaware (State or other jurisdiction of incorporation)	001-39524 (Commission File Number)	98-1548118 (IRS Employer Identification No.)
	333 Encinal Street		
	Santa Cruz, California (Address of principal executive offices)		95060 (Zip Code)
	Reg	gistrant's telephone number, including area code: (831) 20	1-6700
		(Former name or former address, if changed since last report)	
Che	eck the appropriate box below if the Form 8-K filing	is intended to simultaneously satisfy the filing obligation of the	ne registrant under any of the following provisions:
	Written communications pursuant to Rule 425 und	er the Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under	the Exchange Act (17 CFR 240.14a-12)	
	Pre-commencement communications pursuant to F	Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))	
	Pre-commencement communications pursuant to F	Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
		Securities registered pursuant to Section 12(b) of the Act	::
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
	Common Stock, par value \$0.0001 per share	JOBY	New York Stock Exchange
	Warrants to purchase common stock	JOBY WS	New York Stock Exchange
	icate by check mark whether the registrant is an emer of 1934.	rging growth company as defined in Rule 405 of the Securitie	s Act of 1933 or Rule 12b-2 of the Securities Exchange
Em	erging growth company		
	n emerging growth company, indicate by check mark ounting standards provided pursuant to Section 13(a)	if the registrant has elected not to use the extended transition of the Exchange Act. \Box	period for complying with any new or revised financial

Item 2.02 Results of Operations and Financial Condition.

On February 26, 2025, Joby Aviation, Inc. (the "Company") announced its financial results for the quarter ended December 31, 2024. A copy of the Company's press release is attached hereto as Exhibit 99.1. The Company also issued a letter to its shareholders, which is attached hereto as Exhibit 99.2.

The information furnished in this Current Report, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities of that section, nor incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number	Exhibit Description
99.1	Press Release dated February 26, 2025
99.2	Shareholder Letter dated February 26, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Joby Aviation, Inc.

Date: February 26, 2025 By: /s/ Kate DeHoff

Name: Kate DeHoff

Title: General Counsel and Corporate Secretary

Joby Reports Record Certification Progress and Delivery of Second Aircraft to US Air Force at Edwards Air Force Base

- Joby reports Fourth Quarter and Full Year 2024 results
 - Record progress on stage four of FAA certification
 - Delivery of second aircraft to U.S. Air Force
- Plans to carry first passengers in late 2025 or early 2026
- More than \$1B of additional funding and commitments made in the fourth quarter



Joby delivered a second electric air taxi to Edwards Air Force Base during the quarter, pictured here. Joby Aviation photo

Santa Cruz, CA, February 26, 2025 — Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, today issued its Fourth Quarter and Full Year 2024 Shareholder Letter (https://joby-site.cdn.prismic.io/joby-site/Z75z057c43Q3gO6b_Joby-Aviation_2024-Q4-Shareholder-Letter.pdf) detailing the company's operational and financial results for the period ending December 31, 2024. The company will host a live audio webcast of its conference call to discuss the results at 2:00 p.m. PT (5:00 p.m. ET) today.

Fourth Quarter 2024 Highlights include:

- Record Certification Progress: We made record progress on the fourth of five stages required to certify our aircraft for commercial passenger use in the US. We expect Type Inspection Authorization ("TIA") flight testing to begin in the next 12 months.
- **Defense Partnerships:** We delivered a second aircraft to Edwards Air Force Base as part of our work with the U.S. Department of Defense. We now have five aircraft in our flight test fleet, including a hydrogen-hybrid aircraft.
- First Passenger Operations: We plan to deliver an aircraft to Dubai in the middle of 2025 to complete flight testing ahead of carrying our first passengers in late 2025 or early 2026.
- Strong Balance Sheet: We received more than \$1B of additional funding and commitments in the fourth quarter.
- Successful demonstration flights in Korea: We became the first company to fly an electric air taxi as part of Korea's K-UAM Grand Challenge.

Commenting on Joby's full year results, JoeBen Bevirt, founder and CEO, said: "The sector-leading progress we made throughout 2024 puts Joby in a great position to capitalize on the opportunities presented by America's renewed focus on innovation and manufacturing.

"As well as delivering record progress on certification, we scaled our manufacturing, delivered two aircraft to the Department of Defense and flew 561 miles with a hybrid, hydrogen-electric variant of our aircraft, bringing the flight test fleet to a total of five aircraft.

"The next 12 months mark a critical inflection point, not just for Joby, but for our entire industry, as we look ahead to carrying our first passengers, and I'm proud that Joby continues to lead the way towards this new era of flight."

Joby ended the fourth quarter of 2024 with \$933 million in cash, cash equivalents, and investments in marketable securities. This balance does not include expected Toyota investments totaling \$500 million, to be made in two equal tranches of \$250 million. All regulatory approvals are now in place for the first tranche of this investment to be made.

Fourth Quarter and Full Year Financial Results Webcast Details:

What: Joby Fourth Quarter and Full Year 2024 Financial Results Webcast

When: Wednesday, February 26, 2025

Time: 2:00 p.m. PT (5:00 p.m. ET)

Webcast: Upcoming Events (https://ir.jobyaviation.com/news-events/ir-calendar) section of the company website (www.jobyaviation.com).

If unable to attend the webcast, to listen by phone, please dial 1-877-407-9719 or 1-201-378-4906. A replay of the webcast will be available on the company website following the event.

About Joby

Joby Aviation, Inc. (NYSE:JOBY) is a California-based transportation company developing an all-electric, vertical take-off and landing air taxi which it intends to operate as part of a fast, quiet, and convenient service in cities around the world. To learn more, visit www.jobyaviation.com.

Forward Looking Statements

This release contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to, statements regarding the development and performance of our aircraft, the growth of our manufacturing capabilities, our regulatory outlook, progress and timing, including our plans to begin Type Inspection Authorization flight testing in the next 12 months; our planned operations with the Department of Defense; plans and timing related to certification and operation of our aircraft in the United Arab Emirates, including our plans to deliver our first aircraft to Dubai and begin in-market testing in mid-2025 and plans to carry our first passengers in late 2025 or early 2026; the expected timing of the Toyota investment; our business plan, objectives, goals and market opportunity; and our current expectations relating to our business, financial condition, results of operations, prospects, capital needs and growth of our operations. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate", "estimate", "expect", "project", "plan", "intend", "believe", "may", "will", "should", "can have", "likely" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. All forward looking statements are subject to risks and uncertainties that may cause actual results to differ materially, including: our ability to launch our air taxi service and the growth of the urban air mobility market generally; our ability to produce aircraft that meet our performance expectations in the volumes and on the timelines that we project; complexities related to obtaining certification and operating in foreign markets; the competitive environment in which we operate; our future capital needs; our ability to adequately protect and enforce our intellectual property rights; our ability to effectively respond to evolving regulations and standards relating to our aircraft; our reliance on third-party suppliers and service partners; uncertainties related to our estimates of the size of the market for our service and future revenue opportunities; and other important factors discussed in the section titled "Risk Factors" in our Annual Report on Form 10-K, filed with the Securities and Exchange Commission (the "SEC") on February 27, 2024, our Quarterly Report on Form 10-Q, filed with the SEC on November 6, 2024, and in future filings and other reports we file with or furnish to

he SEC. Any such forward-looking statements represent management's estimates and beliefs as of the date of this release. While we may
elect to update such forward-looking statements at some point in the future, we disclaim any obligation to do so, even if subsequent events
cause our views to change.

Contact Details

Investors:

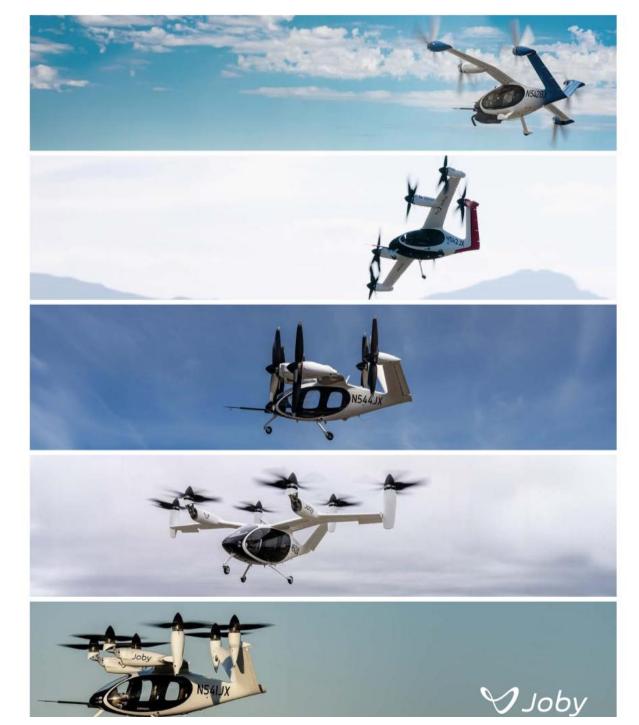
investors@jobyaviation.com

Media:

press@jobyaviation.com

Shareholder Letter

Q4 2024



JOBYAVIATION.COM

FEBRUARY 26, 2025

AVIATION

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Highlights

Record certification progress Five aircraft in flight test fleet, second delivered to Edwards Air Force Base

Successful demonstration flights in Korea

First vertiport in Dubai network under construction

Targeting first passenger operations in late 2025 or early 2026

\$933 million in cash and short-term investments plus additional \$500M commitment from Toyota The second tranche of the Toyota investment is subject to closing conditions described in the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on October 2, 2024, and is not guaranteed.



Q4 2024 Shareholder Letter

February 26, 2025

Joby Aviation

Record Certification Progress

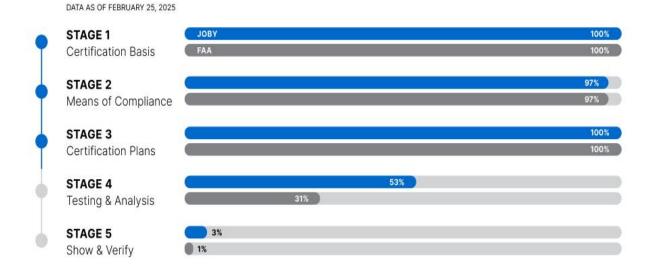
WE SAW THE MOST SIGNIFICANT PROGRESS on the fourth stage of the type certification process to date, with a 12 percentage point increase on the Joby side and a 10 point increase on the FAA side, bringing us to more than 50% complete on the Joby side.

We marked a key milestone with the successful completion of our first FAA 'for-credit' test on a major aerostructure and we completed our first Type Inspection Authorization ("TIA") testing with the FAA, using our flight simulation lab and conforming flight deck to perform human factors testing with FAA pilots. Completion of our

first TIA testing is an acknowledgment by the FAA of the maturity of our certification program.

We also welcomed FAA pilots and engineers assigned to our certification program to Marina where they flew in our simulator some of the exact test cards we intend to use for flight TIA. Afterwards, the FAA pilots observed as Joby pilots flew those same test cards in the aircraft as part of our ongoing inhabited flight test campaign.

We expect to continue expanding engagements like these as we prepare for flight TIA, which we plan to begin in the next 12 months.



Percentage completion may fluctuate mildly through the course of certification as documents are edited and resubmitted. Data as of February 25, 2025. It is typical for a small portion of the Means of Compliance to remain open in order to address minor design changes and improvements that may occur later in the process. We therefore consider the second stage essentially complete.











Q4 2024 Shareholder Letter

February 26, 2025

Joby Aviation

Manufacturing Progress

WE REACHED OUR TARGET of achieving the capacity to build parts equivalent to one aircraft per month. A majority of these parts are destined for testing as part of the certification process. We also rolled out and flew our fourth production prototype, bringing the total number of aircraft in our flight test fleet to five. Having access to a fleet of this size is unparalleled in our industry and allows us to rigorously test the performance of our aircraft while perfecting our production processes.

Over 95% of the composite components produced on our manufacturing lines are now fully conforming and the expansion of our Marina facility remains on track. The new facility will more than double our footprint in Marina, supporting expanded manufacturing and flight training. We remain on track to deliver the first parts from our Ohio facility in mid-2025.









WE CONTINUE TO BE THE ONLY COMPANY in our sector to have delivered an electric air taxi on-base to our DoD partners. In January 2025, a second Joby aircraft was delivered to Edwards Air Force Base to expand ongoing flight testing with our U.S. Air Force partners. We also became the first company to complete a training program covering the maintenance of our aircraft, having previously trained four U.S. Air Force pilots to fly it.

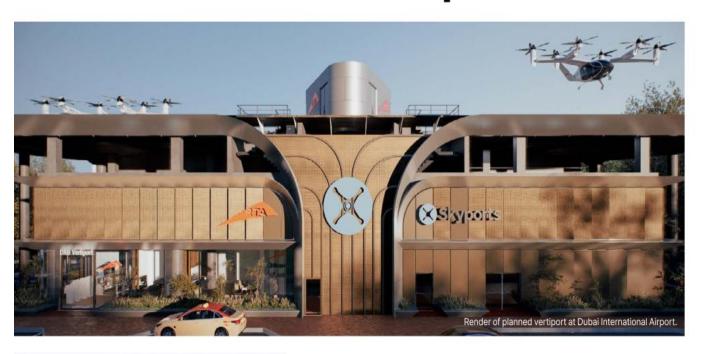
In 2024, we also became the first company to demonstrate a hybrid hydrogen-electric aircraft to our DoD partners, completing multiple flights exceeding 500 miles including vertical take-offs and landings. Leveraging our vertical integration, this program demonstrated our ability to rapidly deliver versions of our core aircraft with different powertrains in order to meet varying performance requirements for our government partners.



February 26, 2025

Joby Aviation

Preparing for Commercial Operations





CONSTRUCTION HAS BEGUN on the first vertiport in our planned network. Situated at Dubai International Airport, the vertiport is being built by Joby partners Dubai Road and Transport Authority and Skyports. Three additional vertiports are planned for Palm Jumeirah, Dubai Downtown, and Dubai Marina.

We signed a strategic partnership with Jetex, a global leader in executive aviation, that will focus on using Joby aircraft to connect Jetex locations across the Middle East. Jetex VIP terminals include flagship locations at Al Maktoum International Airport in Dubai and Al Bateen Executive Airport in Abu Dhabi, providing seamless access to key financial, tourist, and entertainment destinations within the UAE.

In the U.S., we received a Part 141 certificate from the FAA for our flight academy as well as FAA acceptance for our air operations voluntary Safety Management System, as established under Part 5. With the Part 141 certificate, Joby Aviation Academy can deliver streamlined pilot training to efficiently and economically develop a pipeline of qualified pilots in advance of commercial air taxi operations.

By the middle of this year, we plan to deliver our first aircraft to Dubai and begin in-market testing. We intend to carry our first passengers in the Emirate in late 2025 or early 2026.



February 26, 2025

Joby Aviation





WE BECAME THE FIRST COMPANY to fly an electric air taxi in Korea's K-UAM Grand Challenge, launched in 2023 by Korea's Ministry of Land, Infrastructure and Transport to support the commercialization of air taxis in the Korean market. Over the course of a week, we completed a range of missions demonstrating various flight profiles and conditions, including fully wing-borne flight.

Joby participated in the Grand Challenge as part of the "K-UAM Dream Team," a consortium that includes SK Telecom, Hanwha Systems, TMAP and Korea Airports Corporation, which operates the vast majority of airports in Korea.



February 26, 2025

Joby Aviation



Our aircraft served as a backdrop for the LA Area Chamber of Commerce's Inaugural Reception at USC.



We were featured in Delta's Centennial celebration at the Sphere in Las Vegas.



Ongoing flight testing in Marina, CA.



We received our Part 141 certificate from the FAA, enabling Joby Aviation Academy to deliver streamlined pilot training.





Image from Microsoft Flight Simulator 2024 that won Screenshot of the Week, taken by Instagram user @ericrensel.

FAA pilots and engineers assigned to our certification program observed Joby pilots flying test cards we intend to perform for TIA flight testing.



Q4 2024 Shareholder Letter

February 26, 2025

Joby Aviation

Fourth Quarter 2024 Financial Summary

IN THE FOURTH QUARTER OF 2024, our financial results reflected our ongoing investments to advance the certification progress of our electric aircraft and to prepare for commercialization of a fast, quiet and convenient service in cities around the world.

Net loss for the fourth quarter of 2024 was \$246.3 million, comprising a net operating loss of \$149.9 million and other loss of \$96.4 million. Net operating loss primarily reflected costs and expenses to support the certification and manufacturing of our aircraft. Operating expenses included non-cash stock-based compensation of \$21.7 million, and depreciation and amortization of \$9.5 million. Other loss was primarily comprised of non-cash loss on revaluation of warrants and earnout shares of \$106.7 million, partially offset by interest and other income of \$9.8 million.

Compared with the fourth quarter of 2023, net loss for the fourth quarter of 2024 increased by \$131.2 million primarily due to increases in the noncash loss on revaluation of warrants and earnout shares of \$106.9 million. The remaining increase is due to an increase in operating expenses and a decrease in interest and other income. The increase in operating expenses reflected growth in our organization to support certification, manufacturing, and go-to-market activities, and increased purchases of prototype parts for manufacturing, testing and certification. Sequentially, compared to the net loss for the third quarter of 2024, net loss increased by \$102.4 million, primarily due to an increase in the non-cash loss on revaluation of warrants and earnout shares, partially offset by lower operating expenses.

The operating expenses for the fourth quarter of 2024 totaled \$149.9 million and reflected costs to support certification and manufacturing of our aircraft. Operating expenses included stock based compensation of \$21.7 million and depreciation and amortization of \$9.5 million.

Adjusted EBITDA in the fourth quarter of 2024 was a loss of \$118.7 million, primarily reflecting employee related costs associated with the development, certification and manufacturing of the aircraft. The adjusted EBITDA loss was \$22.5 million higher than in the fourth quarter of 2023 and \$1.7 million lower than in the prior quarter. Adjusted EBITDA is a non-GAAP metric that excludes the loss from the revaluation of our derivative liabilities, stock-based compensation expense, depreciation and amortization, interest income and expense, and other non-operating costs. Please see the section titled "Non-GAAP Financial Measures" for a reconciliation of Net Loss to Adjusted EBITDA.

We ended the fourth quarter of 2024 with \$932.9 million in cash, cash equivalents, and investments in marketable securities. This includes \$221.9 million and \$128.8 million of net proceeds received during the fourth quarter of 2024 from an underwritten public offering and an at-the-market public offering, respectively. As expected, use of cash, cash equivalents and short-term investments during 2024, excluding the net proceeds from public offerings, was \$450.1 million, at the lower end of our quidance of \$440 to \$470 million dollars.

2025 OUTLOOK

As we prepare for important milestones ahead, including certification of our aircraft by regulatory authorities and initial passenger operations, our focus in 2025 will be on further advancing certification and testing of our aircraft, completion of our Marina, CA facility expansion, beginning aircraft component production at our Dayton, OH facility, aircraft testing in Dubai, and continued collaboration with partners such as Toyota, Delta, and Uber. We estimate that our use of cash, cash equivalents and short-term investments during 2025 will range between \$500-\$540 million.



February 26, 2025

Joby Aviation

Consolidated Statement of Operations

JOBY AVIATION, INC. AND SUBSIDIARIES

Unaudited (in thousands, except share and per share data)

	Three months ended December 31,			Year e Decemb				
		2024		2023		2024		2023
Revenue:								
Flight services	\$	55	\$	1,032	\$	136	\$	1,032
Operating expenses:								
Flight services		22		200		67		200
Research and development		122,385		102,123		477,156		367,049
Selling, general and administrative		27,523		26,951		119,667		105,877
Total operating expenses	4/3	149,930	cie	129,274	7/01	596,890	-	473,126
Loss from operations	64	(149,875)	en e	(128,242)		(596,754)		(472,094)
Interest and other income, net		9,784		12,867		42,822		45,561
Gain (Loss) from change in fair value of warrants and earnout shares		(106,656)		293		(53,973)		(86,378)
Total other income (loss), net		(96,872)		13,160	. 1	(11,151)	Т	(40,817)
Loss before income taxes		(246,747)		(115,082)		(607,905)		(512,911)
Income tax expense (benefit)		(470)		21		129		139
Net loss	\$	(246,277)	\$	(115,103)	\$	(608,034)	\$	(513,050)
Net loss per share, basic and diluted	\$	(0.34)	\$	(0.17)	\$	(0.87)	\$	(0.79)
Weighted-average common stock outstanding, basic and diluted $$		732,783,965		676,155,677		699,794,747		647,907,598



Q4 2024 Shareholder Letter

February 26, 2025

Joby Aviation

Consolidated Balance Sheets

JOBY AVIATION, INC. AND SUBSIDIARIES

Unaudited (in thousands)

	Dec	December 31, 2024		December 31, 2023	
Assets					
Current assets:					
Cash and cash equivalents	\$	199,627	\$	204,017	
Short-term investments		733,224		828,233	
Total cash, cash equivalents and short-term investments		932,851		1,032,250	
Other receivables		16,044		4,659	
Prepaid expenses and other current assets		20,710		18,842	
Total current assets	(c	969,605		1,055,751	
Property and equipment, net		120,954		103,430	
Operating lease right-of-use assets		28,689		28,286	
Restricted cash		762		762	
Intangible assets		8,127		6,585	
Goodwill		14,322		14,011	
Other non-current assets		61,006		60,610	
Total assets	\$	1,203,465	\$	1,269,435	
Liabilities and stockholders' equity	70				
Current liabilities:					
Accounts payable	\$	4,261	\$	3,006	
Operating lease liabilities, current portion		5,031		4,312	
Accrued and other current liabilities		38,842		37,818	
Total current liabilities		48,134		45,136	
Operating lease liabilities, net of current portion		26,178		26,349	
Warrant liability		95,410		62,936	
Earnout shares liability		117,416		95,969	
Other non-current liabilities		3,964		4,683	
Total liabilities		291,102		235,073	
Commitments and contingencies					
Stockholders' equity:					
Preferred stock		-		-	
Common stock		78		70	
Additional paid-in capital		2,768,605		2,282,475	
Accumulated deficit		(1,855,737)		(1,247,703)	
Accumulated other comprehensive loss		(583)		(480)	
Total stockholders' equity		912,363		1,034,362	
Total liabilities and stockholders' equity	\$	1,203,465	\$	1,269,435	



Q4 2024 Shareholder Letter

February 26, 2025

Joby Aviation

Consolidated Statement of Cash Flows

JOBY AVIATION, INC. AND SUBSIDIARIES

Unaudited (in thousands)

Net loss (608,034) \$ (513,05 Reconciliation of net loss to net cash used in operating activities: 35,572 30,49 Depreciation and amortization expense 35,572 30,49 Stock-based compensation expense 104,446 93,63 Loss from change in the fair value of warrants and earnout shares 53,973 86,37 Net accretion of investments in marketable debt securities (15,821) (20,20 Changes in operating assets and liabilities (11,803) (57 Other receivables and prepaid expenses and other current assets (11,803) (57 Other non-current assets (11,803) (57 Accounts payable and accrued and other current liabilities 6,116 6,448 Anon-current liabilities (515) 30 Non-current liabilities (17) 2,73 Net cash used in operating activities (603,777) (809,77 Purchases of marketable securities (603,777) (809,77 Purchases of property and equipment (40,617) (30,59 Purchases of property and equipment activities 70,763 80,30 Cash flo		Year ended December 31,			nber 31,
Net loss (608,034) \$ (513,05 Reconciliation of net loss to net cash used in operating activities: Depreciation and amortization expense 35,572 30,49 Stock-based compensation expense 104,446 93,63 20,39 35,773 36,37 <th></th> <th></th> <th>2024</th> <th></th> <th>2023</th>			2024		2023
Reconciliation of net loss to net cash used in operating activities: Depreciation and amortization expense 35.572 30.49 Stock-based compensation expense 104.446 93.63 Loss from change in the fair value of warrants and earnout shares 53.973 86.33 Net accretion of investments in marketable debt securities (15.821) (20.20 Changes in operating assets and liabilities (11.803) (57 Other receivables and prepaid expenses and other current assets (11.803) (57 Other non-current assets (545) 30 Accounts payable and accrued and other current liabilities (171) 2,73 Accounts payable and accrued and other current liabilities (171) 2,73 Net cash used in operating activities (436.267) (313.83 Cash flows from investing activities (603,777) (809,97 Proceeds from sales and maturities of marketable securities (603,777) (809,97 Proceeds from sales and maturities of marketable securities 715,157 920.87 Purchases of property and equipment (40.617) (30.59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 70,763 80,30 Cash cash provided by investing activities 70,763 80,30 Cash cash flows from financing activities 70,763 80,30 Cash cash flows from financing activities 70,763 80,30 Cash cash flows from financing activities 70,763 80,30 Cash cash provided by investing and offering expenses (10,446) 70,760 Cash cash provided by financing activities 70,760 70,760 70,760 Cash cash provided by financing activities 70,760 70,760 70,760 Cash cash equivalents and restricted cash at the beginning of the period 20,477 150,06 Cash cash equivalents and restricted cash the beginning of the period 20,477 150,06 Cash cash equivalents an	Cash flows from operating activities				
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Stock-based compensation expense 104,446 93,63 Loss from change in the fair value of warrants and earnout shares 53,973 86,37 Net accretion of investments in marketable debt securities (15,821) (20,20 Changes in operating assets and liabilities Other receivables and prepaid expenses and other current assets (11,803) (57 Other non-current assets (545) 30 Accounts payable and accrued and other current liabilities (171) 2,73 Net cash used in operating activities (436,267) (313,83 Cash flows from investing activities (436,267) (331,38 Cash flows from investing activities (40,477) (809,97 Proceeds from sales and maturities of marketable securities (603,777) (809,97 Proceeds from sales and maturities of marketable securities (70,763) (30,55 Net cash provided by investing activities (40,417) (30,55 Net cash provided by investing activities (70,763) (30,305 Net cash provided by investing activities (40,417) (30,55 Net cash provided by investing activities (40,417) (30,55 Net cash provided privesting activities (40,417) (30,55 Net cash provided by investing activities (40,417)	Reconciliation of net loss to net cash used in operating activities:				
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Net accretion of investments in marketable debt securities	Stock-based compensation expense		104,446		93,636
Changes in operating assets and liabilities (11,803) (57 Other receivables and prepaid expenses and other current assets (545) 30 Accounts payable and accrued and other current liabilities 6,116 6,44 Non-current liabilities (171) 2,73 Net each used in operating activities (436,267) (313,83 Cash flows from investing activities (603,777) (809,97 Purchases of marketable securities (603,777) (809,97 Purchases of property and equipment (40,617) (30,59 Cash flows from financing activities 232,300 Underwritten public offering gross proceeds 133,019 Act the market public offering gross proceeds 133,019 Act them	Loss from change in the fair value of warrants and earnout shares		53,973		86,378
Other receivables and prepaid expenses and other current assets (11,803) (57 Other non-current assets (545) 30 Accounts payable and accrued and other current liabilities 6,116 6,44 Non-current liabilities (1771) 2,73 Net cash used in operating activities (436,267) (313,83 Cash flows from investing activities (603,777) (809,97 Purchases of marketable securities (603,777) (20,87 Purchases of property and equipment (40,617) 30,55 Purchases of property and equipment (40,617) 30,55 Purchases of provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 20,87 Underwritten public offering gross proceeds 232,300 20,00 Underwritten public offering commission and offering expenses (4,183) 4,183 Proceeds from issuance of common stock in private placement, net 280,111 280,111 Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance	Net accretion of investments in marketable debt securities		(15,821)		(20,202
Other non-current assets (545) 30 Accounts payable and accrued and other current liabilities 6,116 6,44 Non-current liabilities (171) 2,73 Net cash used in operating activities (436,267) (313,83 Cash flows from investing activities (603,777) (809,97 Purchases of marketable securities (603,777) (809,97 Proceeds from sales and maturities of marketable securities 715,157 920,87 Purchases of property and equipment (40,617) (30,59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 Underwritten public offering gross proceeds 232,300 Underwritten public offering gross proceeds 133,019 44.44 44.44 At-the-market public offering grosm proceeds 133,019 44.44 44.44 44.44 Proceeds from issuance of common stock in private placement, net 2 280,11 49.74 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease	Changes in operating assets and liabilities				
Accounts payable and accrued and other current liabilities 6,116 6,44 Non-current liabilities (171) 2,73 Net cash used in operating activities (313,83 Cash flows from investing activities (603,777) (809,97 Purchases of marketable securities 715,157 920,87 Proceeds from sales and maturities of marketable securities 715,157 920,87 Purchases of property and equipment (40,617) (30,59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 Underwritten public offering gross proceeds 133,019 At-the-market public offering commission and offering expenses (10,446) 41,833 At-the-market public offering commission and offering expenses (4,183) 41,833 Proceeds from issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 2,435 8,84 Repayments of tenant improvement loan and obligations under finance lease 2,435 8,84 Net change in cash, cash equivalents and restricted cash 4,390 54	Other receivables and prepaid expenses and other current assets		(11,803)		(573
Non-current liabilities (171) 2,73 Net cash used in operating activities (436,267) (313,83 Cash flows from investing activities 8 (603,777) (809,977) Purchases of marketable securities 715,157 920,87 Purchases of property and equipment (40,617) (30,59 Purchases of property and equipment (40,617) (30,59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 90,00 Underwritten public offering gross proceeds 232,300 10,00 Underwritten public offering commission and offering expenses (4,184) 10,00 At-the-market public offering commission and offering expenses (4,183) 10,00 At-the-market public offering commission and offering expenses (4,183) 10,00 Proceeds from issuance of common stock in private placement, net — 280,11 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease 2,435 6,84 Net cash provided by f	Other non-current assets		(545)		309
Net cash used in operating activities Cash flows from investing activities Purchases of marketable securities Purchases of marketable securities Purchases of property and equipment Net cash provided by investing activities Cash flows from financing flows from financing financin	Accounts payable and accrued and other current liabilities		6,116		6,442
Cash flows from investing activities Purchases of marketable securities Purchases of marketable securities Purchases of marketable securities Purchases of property and equipment (40,617) Purchases of property and equipment (40,617) Net cash provided by investing activities Cash flows from financing activities Underwritten public offering gross proceeds Underwritten public offering commission and offering expenses Underwritten public offering gross proceeds Underwritten public offering gross proceeds Underwritten public offering commission and offering expenses (4,183) Proceeds from issuance of common stock in private placement, net Proceeds from itsuance of common stock in private placement, net Proceeds from the exercise of stock options and warrants issuance Proceeds from the exercise of stock options and warrants issuance Repayments of tenant improvement loan and obligations under finance lease Net cash provided by financing activities Net cansh provided by financing activities Act he equivalents and restricted cash Net cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents and restricted cash to balance sheets Cash and cash equivalents and restricted cash Proceeds from the sequivalents and restricted cash Proceeds from the expercise of stock options and warrants issuance Supplies of the period supp	Non-current liabilities		(171)		2,736
Purchases of marketable securities (603,777) (809,977) Proceeds from sales and maturities of marketable securities 715,157 920,87 Purchases of property and equipment (40,617) (30,59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 232,300 Underwritten public offering gross proceeds (10,446) 40,4183 At-the-market public offering commission and offering expenses (4,183) 40,4183 Proceeds from issuance of common stock in private placement, net ————————————————————————————————————	Net cash used in operating activities		(436,267)		(313,831
Proceeds from sales and maturities of marketable securities 715,157 920,87 Purchases of property and equipment (40,617) (30,59 Net cash provided by investing activities 70,763 80,30 Cash flows from financing activities 232,300 10,446 Underwritten public offering gross proceeds 232,300 10,446 At-the-market public offering gross proceeds 133,019 10,446 At-the-market public offering commission and offering expenses (4,183) 10,446 Proceeds from issuance of common stock in private placement, net - 280,111 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities 361,114 288,23 Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 200,389 204,77 Reconciliation of cash, cash equivalents and restricted cash to balance sheets 199,627 204,01 Cash and cash equivalents 199,627	Cash flows from investing activities				
Purchases of property and equipment (40,617) (30,595) Net cash provided by investing activities 70,763 80,300 Cash flows from financing activities 232,300 90,000 Underwritten public offering gross proceeds 232,300 90,000 Underwritten public offering commission and offering expenses (10,446) 90,000 At-the-market public offering gross proceeds 133,019 90,000 At-the-market public offering commission and offering expenses (4,183) 90,000 Proceeds from issuance of common stock in private placement, net ————————————————————————————————————	Purchases of marketable securities		(603,777)		(809,978
Net cash provided by investing activities 70,763 80,300 Cash flows from financing activities 232,300 Underwritten public offering gross proceeds 232,300 Underwritten public offering gross proceeds 133,019 At-the-market public offering gross proceeds 133,019 At-the-market public offering gross proceeds 133,019 200,011 At-the-market public offering commission and offering expenses (4,183) 40,011 Proceeds from issuance of common stock in private placement, net — 280,11 Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities 361,114 288,23 Net change in cash, cash equivalents and restricted cash (4,300) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 200,799 150,66 Cash and cash equivalents and restricted cash to balance sheets 199,627 204,77 Cash and cash equivalents and restricted cash	Proceeds from sales and maturities of marketable securities		715,157		920,879
Cash flows from financing activities Underwritten public offering gross proceeds Underwritten public offering gross proceeds At-the-market public offering commission and offering expenses (4,183) Proceeds from issuance of common stock in private placement, net Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 204,779 150,06 Cash, cash equivalents and restricted cash, at the end of the period 204,779 Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 766 Cash, cash equivalents Property and equipment purchases \$ 199,627 \$ 204,01 767 768 Cash non-cash investing and financing activities Unpaid property and equipment purchases \$ 2,537 \$ 5,22	Purchases of property and equipment		(40,617)		(30,597
Underwritten public offering gross proceeds Underwritten public offering commission and offering expenses (10,446) At-the-market public offering gross proceeds 133,019 At-the-market public offering gross proceeds (4,183) Proceeds from issuance of common stock in private placement, net - 280,11 Proceeds from the issuance of common stock under the Employee Stock Purchase Plan Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash Act change in cash, cash equivalents and restricted cash at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 762 Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash Property and equipment purchases \$ 1,654 \$ 200,389 \$ 204,77 Non-cash investing and financing activities Unpaid property and equipment purchases \$ 2,537 \$ 5,22	Net cash provided by investing activities		70,763		80,304
Underwritten public offering commission and offering expenses At-the-market public offering gross proceeds At-the-market public offering gross proceeds At-the-market public offering commission and offering expenses (4,183) Proceeds from issuance of common stock in private placement, net Proceeds from the issuance of common stock under the Employee Stock Purchase Plan Proceeds from the exercise of stock options and warrants issuance Repayments of tenant improvement loan and obligations under finance lease (2,435) Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 760 Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash Property and equipment purchases \$ 1,048 1133,019 280,111 280,111 280,213 (84 280,235) (84 280	Cash flows from financing activities				
At-the-market public offering gross proceeds At-the-market public offering commission and offering expenses (4,183) Proceeds from issuance of common stock in private placement, net - 280,11 Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 204,779 150,06 Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 76 Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash 8 200,389 \$ 204,77 Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Underwritten public offering gross proceeds		232,300		_
At-the-market public offering commission and offering expenses Proceeds from issuance of common stock in private placement, net Proceeds from the issuance of common stock under the Employee Stock Purchase Plan Proceeds from the exercise of stock options and warrants issuance Repayments of tenant improvement loan and obligations under finance lease (2,435) Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period (4,390) 54,71 Cash, cash equivalents and restricted cash, at the end of the period (5,00) Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 76 Cash, cash equivalents and restricted cash Non-cash investing and financing activities Unpaid property and equipment purchases \$ 1,659 2,05 8 2,537 5,22	Underwritten public offering commission and offering expenses		(10,446)		-
Proceeds from issuance of common stock in private placement, net Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period 204,779 150,06 Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 76 Cash, cash equivalents and restricted cash 8199,627 \$204,01 Restricted cash 762 76 Cash, cash equivalents and restricted cash \$200,389 \$204,77 Non-cash investing and financing activities Unpaid property and equipment purchases \$ 6,536 \$ 1,76 Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	At-the-market public offering gross proceeds		133,019		-
Proceeds from issuance of common stock in private placement, net Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period 204,779 150,06 Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 76 Cash, cash equivalents and restricted cash 8199,627 \$204,01 Restricted cash 762 76 Cash, cash equivalents and restricted cash \$200,389 \$204,77 Non-cash investing and financing activities Unpaid property and equipment purchases \$ 6,536 \$ 1,76 Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	At-the-market public offering commission and offering expenses		(4,183)		9
Proceeds from the issuance of common stock under the Employee Stock Purchase Plan 11,200 6,91 Proceeds from the exercise of stock options and warrants issuance 1,659 2,05 Repayments of tenant improvement loan and obligations under finance lease (2,435) (84 Net cash provided by financing activities 361,114 288,23 Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 204,779 150,06 Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash 762 76 Cash, cash equivalents and restricted cash Property and equipment purchases Unpaid property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Proceeds from issuance of common stock in private placement, net		_		280,110
Proceeds from the exercise of stock options and warrants issuance Repayments of tenant improvement loan and obligations under finance lease (2,435) Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash (4,390) Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents Restricted cash Cash, cash equivalents and restricted cash Total Total Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases 1,659 2,05 2,05 2,435 (4,390) 5,471 2,00,68 2,00,389 2,04,77 2,04,01 2,05 2,06 2,07			11.200		6,918
Repayments of tenant improvement loan and obligations under finance lease Net cash provided by financing activities Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents Restricted cash Tota Tota Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases (2,435) (84 204,35) (84 204,379 150,06 204,779 150,06 204,779 150,06 204,779 204,01					2,055
Net cash provided by financing activities 361,114 288,23 Net change in cash, cash equivalents and restricted cash (4,390) 54,71 Cash, cash equivalents and restricted cash, at the beginning of the period 204,779 150,06 Cash, cash equivalents and restricted cash, at the end of the period \$200,389 \$204,77 Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents \$199,627 \$204,01 Restricted cash 762 76 Cash, cash equivalents and restricted cash \$200,389 \$204,77 Non-cash investing and financing activities Unpaid property and equipment purchases \$6,536 \$1,766 Property and equipment purchased through finance leases \$2,537 \$5,22	Repayments of tenant improvement loan and obligations under finance lease		(2,435)		(844
Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, at the beginning of the period Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents Restricted cash Cash, cash equivalents and restricted cash Restricted cash Solvant Cash, cash equivalents and restricted cash Solvant So	Net cash provided by financing activities			_	288,239
Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents and restricted cash Restricted cash Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash Von-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases \$ 200,389 \$ 204,77	Net change in cash, cash equivalents and restricted cash		(4,390)	V.	54,712
Cash, cash equivalents and restricted cash, at the end of the period Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents and restricted cash Restricted cash Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash Von-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases \$ 200,389 \$ 204,77 \$ 204,01 \$ 760 \$	Cash, cash equivalents and restricted cash, at the beginning of the period		204,779		150,067
Reconciliation of cash, cash equivalents and restricted cash to balance sheets Cash and cash equivalents Restricted cash Cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases \$ 2,537 \$ 5,22		\$	200,389	\$	204,779
Restricted cash Cash, cash equivalents and restricted cash Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases 762 200,389 200,389 200,77 201 201 202 203 203 203 203 203 204 203 203 203 203 203 203 203 203 203 203	Reconciliation of cash, cash equivalents and restricted cash to balance sheets				
Cash, cash equivalents and restricted cash Non-cash investing and financing activities Unpaid property and equipment purchases Property and equipment purchased through finance leases \$ 200,389 \$ 204,77	Cash and cash equivalents	\$	199,627	\$	204,017
Non-cash investing and financing activities Unpaid property and equipment purchases \$ 6,536 \$ 1,76 Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Restricted cash		762		762
Unpaid property and equipment purchases \$ 6,536 \$ 1,76 Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Cash, cash equivalents and restricted cash	\$	200,389	\$	204,779
Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Non-cash investing and financing activities				AV-
Property and equipment purchased through finance leases \$ 2,537 \$ 5,22	Unpaid property and equipment purchases	\$	6,536	\$	1,769
Right of use assets acquired through operating leases \$ 5.115 \$ 5.65	Property and equipment purchased through finance leases			\$	5,221
	Right of use assets acquired through operating leases	\$	5.115	\$	5.652

Net non-cash assets acquired \$ 9,472 \$ -

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Non-GAAP Financial Measures

JOBY AVIATION, INC. AND SUBSIDIARIES

Unaudited (in thousands)

ADJUSTED EBITDA is a non-GAAP measure of operating performance that is included to communicate the financial performance of activities associated with core operations that support the development, manufacturing and commercialization of the Joby aircraft. Adjusted EBITDA is defined as net income (loss) before interest income, interest expense, income tax expense (benefit), depreciation and amortization expense, stock-based compensation expense, impact from revaluation of non-operating derivative liabilities, and other income or costs which are not directly related to ongoing core operations. We believe Adjusted EBITDA, when read in conjunction with our GAAP financials, provides investors

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and management with a useful measure for the evaluation of our operating results and a basis for comparing our core, ongoing operations from period to period. Because Adjusted EBITDA is not a measure of performance or liquidity calculated in accordance with GAAP, it should not be considered more meaningful than or as a substitute for net income (loss) as an indicator of our operating performance. Adjusted EBITDA may not be directly comparable to similarly titled measures provided by other companies due to potential differences in methods of calculation. From time to time, we may modify the nature of the adjustments we make to arrive at Adjusted EBITDA.

A reconciliation of Net Loss to Adjusted EBITDA is as follows:		Three months ended December 31,				Year ended December 31,			
		2024		2023		2024		2023	
Net loss	\$	(246,277)	\$	(115,103)	\$	(608,034)	\$	(513,050)	
Income tax expense (benefit)		(470)		21		129		139	
Loss before income taxes		(246,747)		(115,082)		(607,905)		(512,911)	
Interest and other income, net		(9,784)		(12,867)		(42,822)		(45,561)	
Loss (Gain) from change in the fair value of warrants and earnout shares		106,656		(293)		53,973		86,378	
Loss from operations		(149,875)		(128,242)		(596,754)		(472,094)	
Stock-based compensation expense		21,666		23,889		104,446		93,636	
Depreciation and amortization expense		9,477	20	8,141	n.	35,572		30,493	
Adjusted EBITDA	\$	(118,732)	\$	(96,212)	\$	(456,736)	\$	(347,965)	



February 26, 2025

Joby Aviation





Q4 2024 Shareholder Letter

February 26, 2025

Forward-Looking Statements





THIS SHAREHOLDER LETTER contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to, statements regarding the development and performance of our aircraft, the growth of our manufacturing capabilities, our regulatory outlook, progress and timing, and expected manufacturing and flight test capabilities and timing, including plans to begin flight TIA within the next 12 months; our planned operations with the Department of Defense; plans and timing related to certification and operation of our aircraft in the United Arab Emirates, including our plans to deliver our first aircraft to Dubai and begin in-market testing in mid-2025 and plans to carry our first passengers in late 2025 or early 2026; the expected timing of the Toyota investment and plans to establish a manufacturing alliance, including the expected benefits of such alliance; potential routes and vertiport locations for our services; expected expansion of our manufacturing facilities, including the expected production capacity of our Marina facility and plans to deliver the first parts from our Ohio facility in mid-2025; our business plan, objectives, goals and market opportunity; plans for, and potential benefits of, our strategic partnerships; and our current expectations relating to our business, financial condition, results of operations, prospects, capital needs and growth of our operations, including the expected benefits of our vertically-integrated business model and our cash spending outlook for 2025. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate", "estimate", "expect", "project", "plan", "intend", "believe", "may", "will", "should", "can have", "likely" and other words and terms of similar meaning in

may cause actual results to differ materially, including: our ability to launch our air taxi service and the growth of the urban air mobility market generally; our ability to produce aircraft that meet our performance expectations in the volumes and on the timelines that we project; complexities related to obtaining certification and operating in foreign markets, including the need to negotiate additional definitive agreements related to such operations; our ability to satisfy the closing conditions, including the negotiation of certain agreements receipt of required governmental and shareholder approvals, required to receive the additional investment from Toyota on the expected timelines or at all; the competitive environment in which we operate; our future capital needs; our ability to adequately protect and enforce our intellectual property rights; our ability to effectively respond to evolving regulations and standards relating to our aircraft; our reliance on third-party suppliers and service partners; uncertainties related to our estimates of the size of the market for our service and future revenue opportunities; and other important factors discussed in the section titled "Risk Factors" in our Annual Report on Form 10-K, filed with the Securities and Exchange Commission (the "SEC") on February 27, 2024, our Quarterly Report on Form 10-Q, filed with the SEC on November 6, 2024, and in future filings and other reports we file with or furnish to the SEC. Any such forward-looking statements represent management's estimates and beliefs as of the date of this shareholder letter. While we may elect to update such forward-looking statements at some point in the future, we disclaim any obligation to do so, even if subsequent events cause our views to change.

CONTACT DETAILS

connection with any discussion of the timing or nature of future operating or financial performance or other events. All forward looking statements are subject to risks and uncertainties that

Investors: investors@jobyaviation.com Media: press@jobyaviation.com



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February 26, 2025

Joby Aviation

